



Conference of Local Health Officials

January 16, 2020

Meeting of the Conference of Local Health Officials

Executive Members Present: Jocelyn Warren, CLHO Chair, Lane; Carrie Brogoitti, Vice-Chair, Center for Human Development Union; Katrina Rothenberger, Secretary, Marion; Jackson Baures, Large County Rep, Jackson; Florence Pourtal-Stevens, Mid-County Rep, Coos; Rebecca Austen, Small County Rep, Lincoln; Pat Luedtke, Health Officer Rep, Lane; Joseph Fuimara, Coalition of Local Environmental Health Specialists; Tricia Mortell, Past Chair, Washington

Members Present:

- | | | |
|--|---|--|
| <input checked="" type="checkbox"/> Baker – Nancy Staten | <input type="checkbox"/> Hood River – Trish Elliot | <input checked="" type="checkbox"/> North Central PHD – Teri Thalhofer |
| <input checked="" type="checkbox"/> Benton – Charlie Fautin | <input checked="" type="checkbox"/> Jackson – Jackson Baures | <input checked="" type="checkbox"/> Polk – Kristty Polanco |
| <input checked="" type="checkbox"/> Clackamas – Philip Mason-Joyner | <input checked="" type="checkbox"/> Jefferson – Mike Baker | <input checked="" type="checkbox"/> Tillamook – Marlene Putman |
| <input type="checkbox"/> Clatsop – Mike McNickel | <input checked="" type="checkbox"/> Josephine – Audrey Tiberio | <input checked="" type="checkbox"/> Umatilla – Joseph Fiamara |
| <input type="checkbox"/> Columbia – Mike Paul | <input checked="" type="checkbox"/> Klamath – Jennifer Little | <input checked="" type="checkbox"/> Union – Carrie Brogoitti |
| <input checked="" type="checkbox"/> Coos – Florence Pourtal-Stevens | <input checked="" type="checkbox"/> Lake – Judy Clarke | <input checked="" type="checkbox"/> Washington – Tricia Mortell |
| <input checked="" type="checkbox"/> Crook – Muriel DeLaverigne-Brown | <input checked="" type="checkbox"/> Lane – Jocelyn Warren | <input type="checkbox"/> Wheeler – Karen Woods |
| <input type="checkbox"/> Curry – | <input checked="" type="checkbox"/> Lincoln – Rebecca Austen | <input type="checkbox"/> Yamhill – Lindsey Manfrin |
| <input checked="" type="checkbox"/> Deschutes – Hilary Saraceno | <input type="checkbox"/> Linn – Glenna Hughes | |
| <input checked="" type="checkbox"/> Douglas – Bob Dannenhoffer | <input checked="" type="checkbox"/> Malheur – Sarah Poe | <input checked="" type="checkbox"/> HO Caucus – Pat Luedtke |
| <input checked="" type="checkbox"/> Grant – Jessica Winegar | <input checked="" type="checkbox"/> Marion – Katrina Rothenberger | <input checked="" type="checkbox"/> CLEHS Caucus – Joseph Fiumara |
| <input type="checkbox"/> Harney – Jolene Cawfield | <input checked="" type="checkbox"/> Morrow – Sheree Smith | <input type="checkbox"/> AOPHNS – vacant |
| | <input checked="" type="checkbox"/> Multco – Rachel Banks | <input type="checkbox"/> Public Health Administrators - Lindsey Manfrin |

Public Health Division:

Danna Drum, Mimi Luther, Carole Yann, Lillian Shirley, Sara Beaudrault, Cara Biddlecom

Meeting Guests:

Coalition of Local Health Officials:

Morgan Cowling, Sierra Prior



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Agenda Review

No changes to the agenda.

December Minutes

Motion: Kristty Polanco motioned to approve December Minutes. Tricia Mortell seconded. No objections. Board approved.

Appointments

LaRisha Baker (Multnomah County) to Access to Clinical & Preventive Services Committee

Roger Brubaker to replace CA Baskerville (Lane County) on Health Promotion & Prevention Committee

CLHO A2CPS Recommendation: WIC Program Element

Pamela Ferguson (A2C&PS Committee Co-Chair) presented changes to PE 40.

The primary change is on page three of the document (included in CLHO meeting materials) updates the definition of the WIC manual. This minor change includes updates to language around providing and locating the manual. DOJ requested changing the language from “accepted” to “sent.”

Teri Thalhofer brought up that the PE is outdated and has other language that may need to be revised. She requested seeing the full PE language and the funding formula. OHA staff confirmed the funding formula is in the PE. OHA staff would like to update the funding formula because even though caseload continues to go down, that doesn't mean associated costs are going down. OHA would like to ease some of the struggles that local agencies are having. Although the documents are old, they are the most updated version available. Teri Thalhofer reaffirmed that updates are needed as the PE references a committee that no longer exists. OHA Staff said that can be updated during upcoming plans to update PEs. Danna Drum said the committee can work on those changes and can bring an updated version to the Conference in February with final approval in March so that it's ready for the big PE update in July. Bob Dannenhofer asked if there is a set amount of time for implementing policy changes in the PE. OHA Staff said yes, it's a six-month timeline and that it's an internal policy timeline. Tricia Mortell expressed that she is glad to see that the program is considering reviewing the funding formula given that the administrative costs for the program haven't been adequately covered for some time.



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Motion: The A2C&PS Committee recommended the change to the WIC Program Element. Tricia Mortell seconded. No discussion. No objections. Board approved.

CLHO HPP Recommendation: Suicide Prevention Program Element

Jennifer Little, Amanda Walsborne, and Megan Crane (OHA) presented the PE. This is a new program element, and the process to create it started in October 2019. Megan Crane connected with AOCMHP to help develop it, as they are eligible for the funding as well. A subcommittee reviewed the draft language, as well as the full committee. Amanda Walsborne said a key consideration was how to equitably distribute funding when there isn't enough to reach all counties. The committee landed on a few considerations to broaden the reach of the funding as much as possible: 1) Allow regional collaboration if desired, and left to discretion of applying agency (either LPHA or mental health provider). 2) The committee was able to have an epidemiology team use rate and number of youth suicides to determine level of burden to consider population impact. 3) Allocation will consider representation between urban rural, and frontier communities. The PE maintains a RFP process.

Megan Crane said the RFP will come out in the next two weeks, and will allow a month and a half for responses. Bob Dannenhofer said this was done thoughtfully considering only a few counties will be funded, but urged leadership to rethink this process as it is antithetical to modernization. A two-year funding period only gets programs up and running, and if funding moves to another county then it disrupts that progress. Adding counties to a regional group may bring down the collective suicide rate, and there are problems with continuing eligibility if rates decline.

Bob Dannenhofer moved that the Conference adopt this PE, but that the board will continue to think of ways to overcome these obstacles.

Tricia Mortell brought up decisions about the level of funding that will be allocated. There are concerns that the determined funding levels wouldn't cover the existing program in Washington. It's important to consider whether the funding matches the expected deliverables. Megan Crane said that the last time 5 counties were awarded. This time OHA is considering 3-5, acknowledging some may need more funding. Last time everyone had to complete all the requirements. Now counties have a reduced scope of required work and they can choose which optional activities they will do. The committee discussed that the previous scope of work was unrealistic for the level of funding.



Jennifer Little said that while she agrees, she would like to fund fewer counties to do a good job rather than spreading out funds in a way that less work may be completed. Competitive grants aren't good for relationship building, but it's important to adequately fund the work. Danna Drum mentioned that these are competitive federal dollars and there is a need to demonstrate outcomes. This conversation raises that more money is needed in this area, but if we don't use the money now and show outcomes then Oregon may not get the award again in the future. Amanda Walsborne said that the conclusion of the committee was that this approach isn't a perfect solution, but it's the best that the committee could present given the funds available and also the timeline for developing and releasing the RFP. It's a four-year funding award, and the committee pulled attention to the collaboration piece. The fiscal agent of the county will be the only county whose burden is considered in the funding decision. More points will be awarded to regional work.

Tricia Mortell brought up that JLT is continuing to talk about what to do with limited funding. Regional work takes more funding for collaboration, not less. Katrina Rothenberger brought up data sources and asked for OHA to consider risk factors and perhaps using data from Essence. Megan Crane said that OHA got a small CDC grant to look at Essence data, and one part is developing the algorithms to do the work in Essence to get nonfatal suicide outcomes data. The second part is community engagement for finding out how stakeholders are getting data and how to improve that.

Motion: HPP recommended to approve Suicide Prevention Program Element. Bob Dannenhofer seconded. No discussion. No objections. Board approved.

Modernization Learning Collaborative

Cara Biddlecom and Muriel DeLavernge-Brown presented an update. Cara Biddlecom gave an update on work over the last two months. For those at the CLHO retreat, there was an initial discussion about the learning collaborative and follow-up for volunteers to serve on a planning group. Cara Biddlecom thanked everyone who has participated in the three meetings, and appreciates their time and commitment for thinking through how to do this well. Cara Biddlecom asked for patience and understanding while continuing to develop this together. In November the planning committee discussed how to shape four regions for the meeting. They selected a facilitation contractor, Corragio Group. OHA is in the process of signing a contract. The planning committee will have a kick off in February to plan topics and more details. They are trying to minimize travel, but also keep regional modernization groups together.



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The planning committee has someone from each region, so reach out to your regional person if you have suggestions.

Muriel DeLavernge-Brown suggested blocking out your calendars for the time. If there are any critical local or regional conflicts at that time, please let the planning committee know. If you are a hosting county, please reach out with meeting location suggestions.

Morgan Cowling asked for more information about how Corragio Group will support the learning collaborative. Cara Biddlecom said their role is to develop curriculum and tools for going through the learning collaborative process. Tools and processes will be the same across the regions, but there will be nuances for regional and local needs that come up. They will facilitate the entire process so that state staff can participate. They will help guide the planning committee and provide structure.

2021-2023 Modernization Planning Process and Timeline

Cara Biddlecom said that JLT started working through timelines for the 2021 session. JLT wanted to raise to the Conference's attention, that for OHA to put forward a POP, we have to start working on describing the work we want to do now. Between now and March is when PHD is developing the POP to take to OHA for its review and approval, and then will be added to agency budget request in summer. Hopefully the POP will be incorporated in the Governor's budget in late fall. To be included in the Governor's budget, we have to think of goals for 2021-2023 and associated work. JLT talked about forming a small group to meet from now to March to flesh out the POP and build on previous work.

Jocelyn Warren talked about considerations for forming the planning group. JLT wants to have adequate expertise and administrator input. JLT talked about having a representative from each committee, plus JLT members, and keeping it limited to 6-8 people. *Muriel DeLavernge-Brown and Joe Fiumara have already volunteered.* Jocelyn Warren asked for other volunteers and feedback on the process and configuration.

Philip Mason-Joyner volunteered to be on the POP workgroup.
Florence Pourtal-Stevens may volunteer for the workgroup.

Jocelyn said to continue thinking about it and CLHO will follow-up with an email.



Cara Biddlecom continued to share that today PHAB will be deliberating on priorities for the foundational capabilities and programs. The plan was to start with CD, equity, epidemiology & assessment, then add Environmental Health, leadership, and emergency preparedness. Cara Biddlecom asked if there is feedback that should be provided to PHAB on that trajectory. With the Governor's focus on climate change and wildfire response, there's opportunity to bolster the role of public health in those areas and leverage interest for more funding. Morgan Cowling said that CLHO members who are also on PHAB would like feedback that this is a good course, or that there's more to consider. This is the opportunity for dialogue so that PHAB members have feedback.

Jocelyn Warren brought up the communications capability. Rebecca Austen said that Lincoln County is doing things across the framework and isn't implementing in a phased way, so the phasing plan doesn't match the actual experience. Cara Biddlecom agreed that calling out capabilities as separate and distinct doesn't match the work - it's more about calling out the programmatic work and walking the line on focusing the work and acknowledging what can be accomplished with a particular level of funding. Florence Pourtal-Stevens brought up not adding more metrics for what they want LPHA's focus on, and that it would be a good idea to bring up baseline data on any measures from PHAB. She brought up gonorrhea as an example and how it has been difficult to establish baseline data and show improvements. Lillian Shirley asked for more explanation of the problem and barrier. Florence Pourtal-Stevens said, for example, PHAB set two measures around gonorrhea (process measures). She has been in contact with the CD program at state to talk about getting data for the process measures, but it hasn't been easy, and there's no way to collect the data on their own. Cara Biddlecom brought up that this is something to continue working on with data systems.

Morgan Cowling brought up that this is also an example for how it's important to keep assessment and epidemiology front and center in funding priorities, and the importance of bringing up data for phasing in Modernization. Teri Thalhofer said that PHAB was intentional in choosing measures that already have a data source available. PHAB may need to go back and reassess if there isn't a data source, and assess how accessible it is at the local level. There are significant barriers to get data. Tricia Mortell brought up the Modernization Roadshow and how legislators were engaged on conversations about state, regional, and local data and having real time access. It's important to collect stories of what we were able to do with that data. Katrina Rothenberger said, as we bring on more programs, then funding for capabilities needs to increase as well to support those programs.



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with staff.

Jocelyn Warren said that because we have communicated a plan with the legislature that we should continue the trajectory, and that Lane County has also already communicated that plan

The Conference will be kept apprised of the process as planning moves forward.

Morgan Cowling brought up continuing to think about ways to keep the Conference connected to PHAB and the PHAB subcommittees. We need to have robust dialogue at CLHO so that those on PHAB have enough information to represent LPHAs at PHAB meetings. Morgan Cowling asked if PHAB members have thoughts on how we can be helpful with that and how the Conference meeting can support PHAB. Tricia Mortell brought up timing and asked for PHD to keep CLHO up to date on what is coming up in PHAB so that there's time to talk about issues. Cara Biddlecom said that she would share out timelines for the subcommittees. PHAB will also work on the funding formula for the next biennium and will need feedback on what worked and what didn't.

Updates

- **JLT Meeting:** Stay tuned for more POP information and legislative concept requests. Morgan Cowling asked for a quick run down of POP's versus LC's for newer administrators. LC's are concepts that require changes to statute. POP's are budget requests that the agency needs to continue programs. If a funding request also requires a law change, then that would progress as an LC. Sometimes statute changes are needed for budget investments. Cara Biddlecom brought up fee changes as an example – those are in statute, but they also have budget impacts that would be reflected in a POP, as well. Cara Biddlecom reminded the Conference that county commissioners also weigh in on county priorities. OHA hopes to share more information about LC's in March, and POP's in spring.

Jocelyn Warren said there was a suggestion to move back the workgroup for the limited funding work group. JLT arrived at the decision to push it back to convening in April and instead prioritizing the Modernization workgroup. Danna Drum also said PHD is in process of updating opiate overdose funding change feedback from CLHO.

Dana Drum said some staff want to kick off a joint CLHO-PHD process for integrating all CD PE's including those in PE 51 into one PE. At the local level it's often more integrated, but not at the state. They want to come back in February to work on that. First steps include: come up with scope of work, organize around



categories of CD in Modernization Manual, then figure out the fiscal and reporting mechanism on the back end. OHA Staff don't know if it's possible yet, but they are going to try. Lillian Shirley brought up that it may be an opportunity to address disaggregated data by county, too.

Tricia Motell provided update on the TPEP state and local relations group. CLHO was asked to put together a survey instrument to get input on what is working well, what are areas of concerns, and strategies for improvement. The survey is written and ready to send out soon. The survey will be sent to administrators and TPEP coordinators, allowing 2, or 3 max, participants from each county. The survey will ask if the participant wants to join key informant interviews, but the timeline is TBD and depends on the contractor timeline. CLHO staff will send survey to the administrators list today, and will get a list from TPEP program. Administrators will need to figure out if they want another person to take the survey. There's a two week timeline. Closed by end of January. CLHO will send a reminder after one week.

- **PHAB:** No meeting in December. Carrie Brogoitti echoed support for a regular mechanism to give feedback to PHAB members, and suggested a designated time on agenda. PHAB has a retreat coming up in February. Anyone can listen to PHAB meetings and agendas are available online.
- **PHD:** Dana Drum reminded the Conference that the SDOH Measurements Workgroup has applications open. There's a desire to have public health representation on that workgroup. The workgroup has spring-fall timeline. The workgroup will build a CCO incentive metric.
- **CLHO Caucus Updates:** (new standing update)
 - **Health Officers:** Meeting time: 4th Wednesday of every month 12pm. HO Caucus meets at OR Epi and OPHA. They deal with ongoing disease outbreaks and lesson learned. Right now they are working on HIV/STI/PH detailing. (PH Detailing comes from the pharma world and includes providing information on products to medical providers.) There's a similar approach in PH to explain what PH can do in an outbreak, and they do face to face meetings with clinicians in communities about how PH can help. It's similar to a QI model like AFIX. Some PH officers are doing this work outside their counties. Dr. Luedtke asked for feedback on what is the best way for HO's to notify administrators when they are coming into a county.



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- **CLEHS:** Topic areas lately: new food rules for mobile food units and some exempt foods, campground licensing clarification and role of PH. CLEHS will have a face-to-face meeting at OEHA at the end of March this year. The last meeting focused on drinking water fees and anticipated revenue increases.
- **PH Administrators:** Lindsey not present.

Discussion with remaining time:

Lillian Shirley encouraged everyone on the local level to keep eye out for county participation in behavioral health work, and addressing housing and homelessness. This is a focus of the Governor's behavioral health advisory council and Children's Cabinet. Lillian Shirley urged everyone to ask questions, ask to be invited, and share direction for your county. Reach out Lillian Shirley if you have interest in this work and having a seat at the table.

Adjourn