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| Objective #1: Taking an active role in the development of public health legislation, ordinances and policies at local and state levels and, when appropriate, at federal levels. [Policy & Advocacy] Objective #2: Promoting public funding to effectively implement and sustain local public health services and programs to ensure all Oregonians have access to public health protections. [Funding Advocacy] |
| Strategy A: Develop and pass three priority issues for the 2021 legislative session.  |
| Activities | Responsible  | Timeline |
| * Identify potential public health issues that need to be addressed
* Collect state and local data to support priority of the issue & update white papers
* Approve priority issues for ’21 legislative session
* Develop coalition partners to support public health issues including County GR, AOC, Statewide organizations interested in public health
* Meet with legislators prior to the ’21 session
* Continue to work with legislators on support of priority issues during ’21 legislative session
 | Leg CommitteeCLHO StaffCLHO BoardCLHO Staff CLHO StaffCLHO STaff | Jan ‘20Jan ‘20August ‘20Summer ‘20Fall ‘20Jan – June ‘21 |
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| Strategy B: Identify and support collaborations between local public health and CCO 2.0 and Early Learning hubs  |
| Activities | Responsible | Timeline |
| * Develop strategies and opportunities for local public health to engage with CCOs and Early Learning hubs
* Track CCO 2.0 and Early Learning Council strategic plan
* Identify strategies for CCO 2.0 discussion and next steps
* Update reference guide for CCO 2.0 engagement and website
 | PH AdminsSierraSierraSierra | Sept ‘19Sept ‘19 – ‘21On-goingDec ‘19 |
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| Strategy C: Update and refine policy statements to support legislative education and advocacy  |
| Activities | Responsible | Timeline |
| * Review current policy statements
* Identify and develop missing and needed policy statements
* Research and draft new policy statements
* Continue to develop and refine policy statements and develop new policy statements
* Review and approve edited and new policy statements
 | Leg CommLeg CommCLHO StaffCLHO BoardCLHO Board  | Oct ‘19Nov ‘19Dec ‘19Feb/ March ‘20June ‘20 |
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| Strategy D: Train, support and prepare local public health officials for education and advocacy during the ’21 legislative session.  |
| Activities | Responsible | Timeline |
| * Develop an overview guide education vs advocacy and state rules for public officials
* Identifying additional local needs for advocacy support
* Provide 101 advocacy guide for local public health (webinar)
* Provide 202 advocacy training for local public health (webinar)
* Provide 1:1 training and support for legislator engagement
* On-going legislative updates
 | CLHO StaffLeg CommCLHO StaffCLHO StaffCLHO StaffCLHO Staff | July ‘20June/July ‘20August ‘20Dec ‘20Jan - June ‘21Jan- June ‘21 |

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| Objective #3: Supporting excellence in public health knowledge and skills in the local public health workforce. [Workforce] |
| Strategy A: Build and run a Leadership Development Program that builds knowledge and supports public health administrators, supervisors and managers.  |
| Activities | Responsible | Timeline |
| * Support a core group of PH Administrators to participate in the Leadership Development Program
	+ 6 webinars/ 6 core group meetings
	+ Create mentorship-like connections
* Develop a new administrator onboarding protocol
 | CLHO StaffSierra | On-goingDec ‘19 |
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| Strategy B: Support current workforce through caucuses / region meetings |
| Activities | Responsible | Timeline |
| * Develop proposal for a supervisor/manager caucus
 | CLHO Staff | Dec ‘20 |
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| Strategy C: Engage with Higher Education to promote the needs of the public health workforce |
| Activities | Responsible | Timeline |
| * Meet with OSU and OHSU-PSU Schools of Public Health
* Identify areas for engagement

  | SierraSierra | Oct ‘19Ongoing |
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| Strategy D – Develop a local public health agreed upon definition of health equity and apply it in the daily work of the Coalition (and potentially the Conference) |
| Activities | Responsible | Timeline |
| * CLHO Board approve next steps for health equity work - bring people together, build definition and develop skills for application
* Identify consultant to work with Local Public Health Officials to develop a plan to move forward a working definition of health equity
* Bring together local public health officials to develop an agreed upon working definition of health equity and develop tools for application
* Begin to apply the working definition within Conference of Local Public Health Committees and internal CLHO structure
 | CLHO StaffCLHO StaffPH AdminsCLHO Board / Systems & Innovation  | Oct/ Nov ‘19Jan ‘20June ‘20Sept – Dec ‘20 |
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| Strategy E - Visits to local public health administrators to support advocacy and workforce objectives |
| Activities | Responsible | Timeline |
| * CLHO Staff make five visits to local public health departments
* CLHO Staff make five visits to local public health departments
 | CLHO StaffCLHO Staff | Oct/ Nov ‘19Spring ‘20 |

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| Objective #4: Communicating the value and critical role of local public health to commissioners, community partners and legislators. [Partner engagement in support of Objectives #1-3]  |
| Strategy A: Actively participate in statewide coalitions on behalf of local public health officials |
| Activities | Responsible  | Timeline |
| * Participate on the Oregon Partners for Tobacco Prevention statewide tobacco coalition
* Participate on the Health Kids Learn Better statewide healthy kids coalition
* Participate on the Allies for a Healthier Oregon statewide health coalition
* Identify additional statewide coalitions that local public health should be represented at
 | MorganSierraMorganCLHO Staff  | ForeverForeverForeverOn-going |
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| Strategy B: Engage with Commissioners and AOC  |
| Activities | Responsible  | Timeline |
| * Regularly attend the monthly AOC Health & Human Services Steering Committee meetings
* Meet with Commissioners in-district with local health administrators
 | Morgan & \_\_\_\_CLHO Staff | On-going On-going  |

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| Objective #5: Communicating the value and critical role of local public health to commissioners, community partners and legislators. [Communications tools in support of Objectives #1-3] |
| Strategy A: Continue to market and communicate the value of public health modernization  |
| Activities | Responsible  | Timeline |
| * Distribute monthly newsletter that features local public health work
* Engage legislative readership by notifying legislators when a county in their district is featured in the newsletter
 | SierraSierra | OngoingOngoing |
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| Strategy B: Promote legislative priorities |  |  |
| Activities | Responsible  | Timeline |
| * Develop one-pagers in for 2020 priorities
* Develop one-pagers in support of legislative proposals
 | CLHO StaffCLHO Staff | Dec ‘20 - Jan ‘20Aug-Sep ‘20 |
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| Strategy C: Maintain the CLHO Website |
| Activities | Responsible  | Timeline |
| * Assess website utility and needed updates
 | CLHO Staff | Mar ‘20 |

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| Objective #6: Support and develop CLHO staff |
| Strategy A: Support continuing education opportunities for CLHO staff  |
| Activities | Responsible  | Timeline |
| * Identify training and potential leadership development opportunities for CLHO staff to develop skills in support of the CLHO mission
* Identify additional budget request to support leadership development opportunities for CLHO staff
 | CLHO StaffCLHO Treasurer & CLHO STaff | Oct/ Nov ‘19March ‘20 |
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